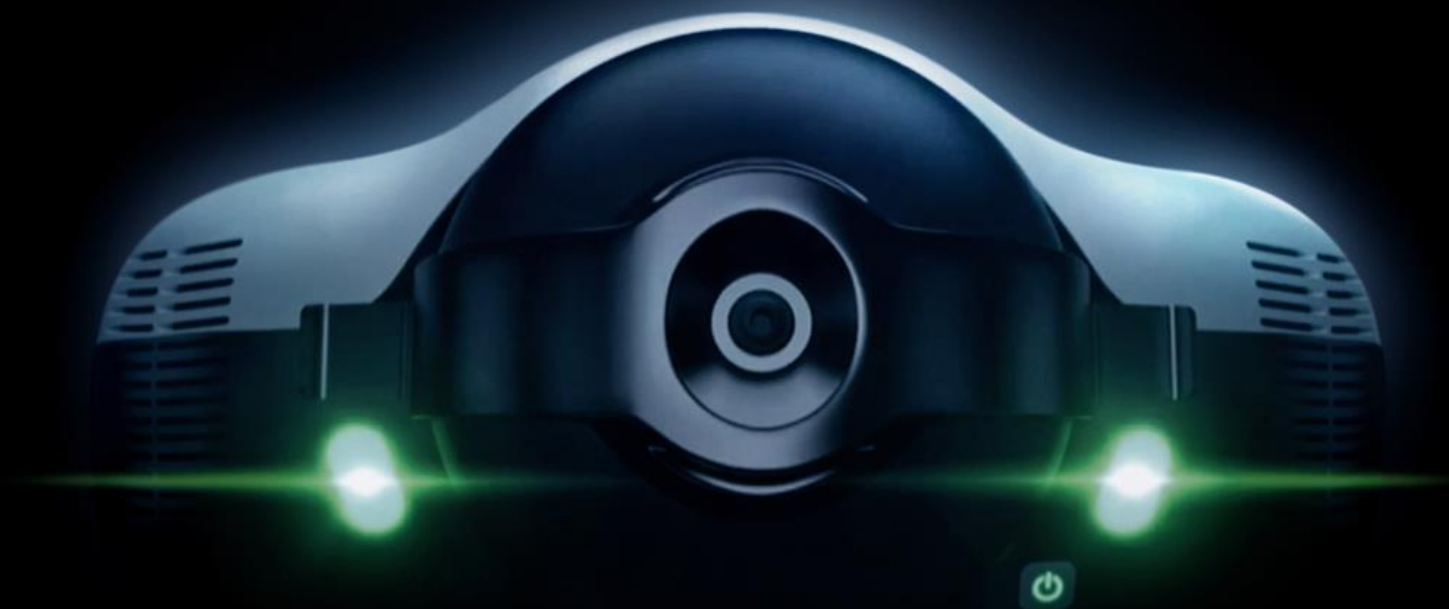




Power for Tomorrow



Doosan Mobility Innovation

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*Chapter 1.
Introduction to
Doosan Mobility Innovation*



Who is Doosan?



Group Rev. **18.5** billion USD

| 38 overseas branches and 120 overseas corporation |



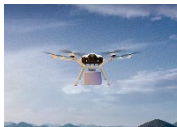


















Global Enterprise

- ✓ 38 Overseas Branches
- ✓ 120 Overseas corporation
- ✓ 1,700 Overseas Dealers

Sponsorship



What does Doosan do?

		Doosan Corporation			Heavy Industries			Infracore	Bobcat	Others
Infra Structure Business	Energy	PA Fuel cell 	FCP 	Mobility Innovation 	Power Plant 	Green Energy 				
	Machinery	Forklift 					Construction Equipment 	Compact Equipment 	Collaborative Robot 	
	Component/ Material	Electro-Materials 	Hydraulic Components 		Casting & Forging 		Engines 		Autonomous Logistics 	
	Other Heavy Industries	Chemical Process Equipment 			Water Plant 				Engineering & Construction 	
Customer & Service Business	Shopping mall 	Investment 	Golf Club 	Advertisement 						

Why did Doosan start fuel cell drone business?

Doosan is the Leader
in the Global Fuel Cell Business.



**50 Years
PAFC
Experience**

**30 Years
PEMFC
Experience**



Miniaturized Fuel Cell
Can be new power source
For mobility industry



**Doosan
Mobility
Innovation**

**Mobile
PEMFC**



How Doosan's assets support fuel cell drone business?

Proven fuel cell technology



PA Fuel Cell



PEM Fuel Cell

Experience in mass-production of industrial products



Compact Equipment



Construction/Industrial Equipment
(Excavator, Loader, Truck, Forklift)

Internal test bed or Captive markets



Power plant
(Coal, Nuclear, Solar, Wind)



Engineering & Construction

Investments in Innovation



Digital Transformation



Collaborative Robot



Doosan Mobility Innovation



Based on
PAFC / PEMFC's
Technology,
Supply base,
Production



Doosan Group's
Stable funding
but
Independent
Corporation for
"Speed &
Flexibility"



Test bed or
Captive Market
in Doosan Group

Who is Doosan Mobility Innovation?

2020

Market & Product Expansion

- Oceania & Europe & Asia markets
- 1.5kW Powerpack Module
- Recruiting more drone makers and other mobility partners

2019

Begin sales in Oct.

- Launched in Korea, US, China (2.6kW Powerpack and Drone)
- 120min / 5kg(11lb) payload
- Co-developing with 7 different drone makers

2018

2kW Proto Development Completed

- 120min Flight with 2.5kg payload
- Soft Launching at Interdrone

2017

0.5kw Proto Development completed

- 150min Flight without payload

Established in Dec 2016



Mobile Application



Drone



UAV



Cart



Forklift



Flying Car



AGV & Robot



Skid-steer loader



2-Wheel Vehicle



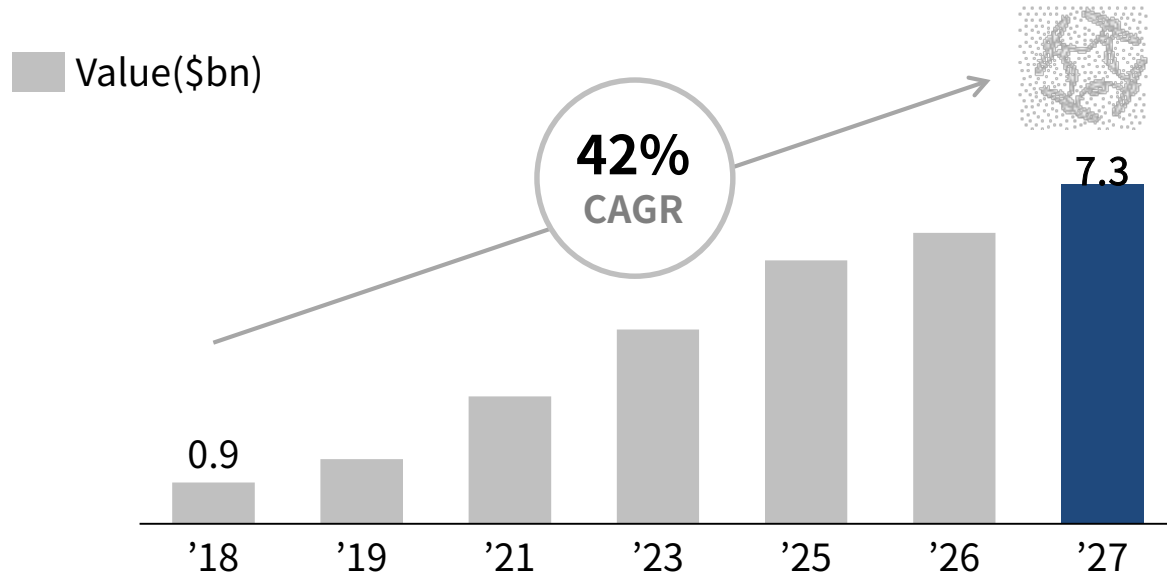
Portable Generator



Compact Equipment

Commercial Drone Market Forecast (Manufacture only)

Commercial drone market to hit \$7.3bn by 2027



\$7.3bn
in 2027
-Manufacture only

\$13bn
In 2020
-Manufacture & Service

\$39bn
in 2024
-Manufacture & Service

\$140bn
in 2020
-Manufacture & Service

HFC drone market is expected to reach **\$1.3bn** in 2025

The number of Commercial drones is estimated to be **1 Million units** in 2027

Top 4 Drone Application Forecast('24)



**Delivery
\$5.2bn**



**Agriculture
\$3.8bn**



**Energy
\$5.7bn**



**Construction
\$5.1bn**



Doosan's Existing Customer Access for Drone Application

**Energy
\$5.7bn**

**Delivery
\$5.2bn**

**Construction
\$5.1bn**

**Agriculture
\$3.8bn**



Doosan Heavy Industries



Doosan Industrial Vehicle



Doosan Robotics



Doosan Logistics Solutions



Doosan Engineering & Construction

Doosan Infracore



Doosan Bobcat

Doosan Infracore



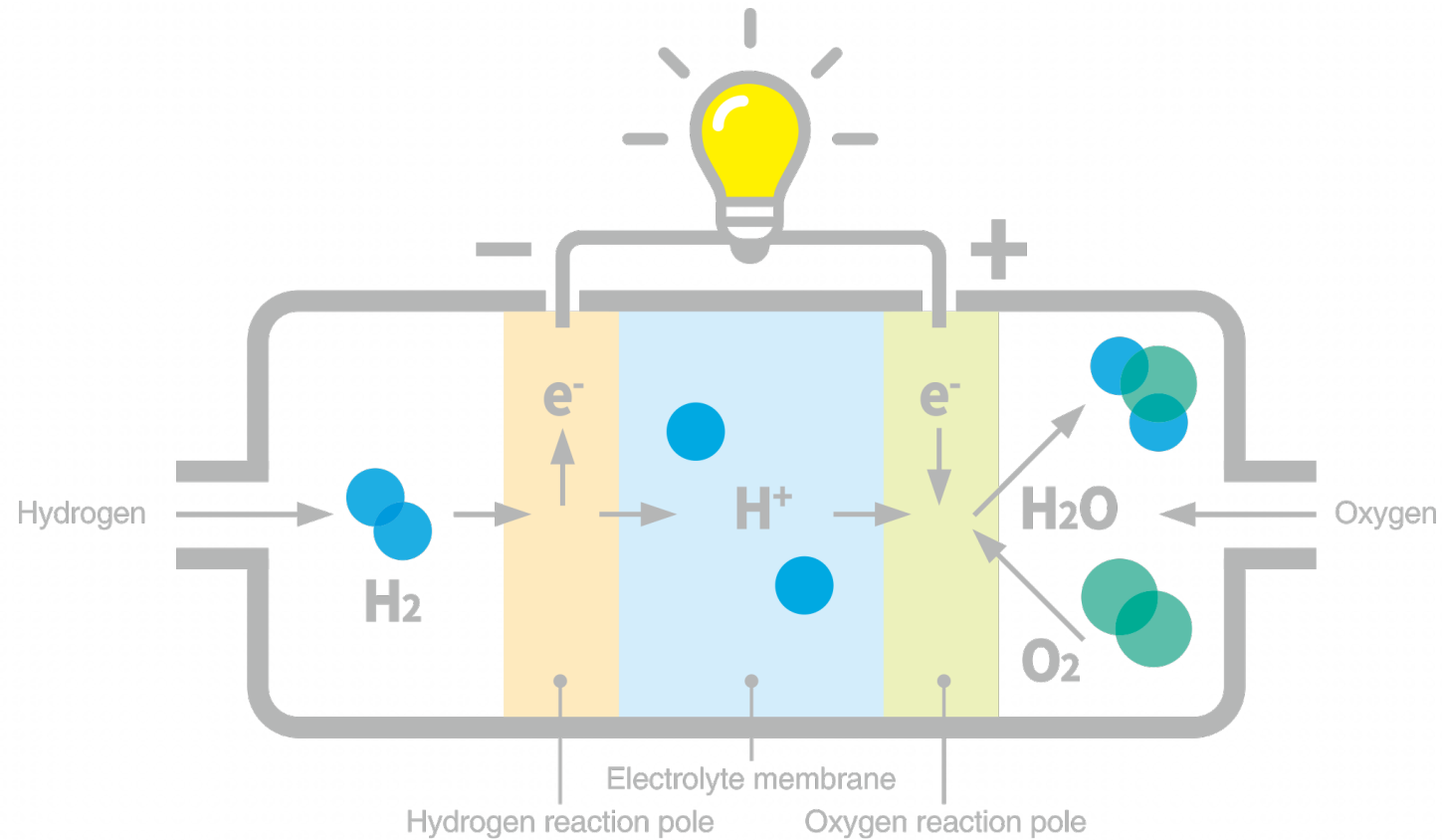
Agri. engine

Chapter 2.
Understanding Fuel Cell
Drones & DMI Products



Principle of Fuel Cell

Hydrogen, a natural element, is the new energy source for drones



How Power is Generated from Fuel Cells

Hydrogen fuel cell is the best option among energy sources for long endurance flight

2+ Hour Flight

Fuel cells have a higher energy density than batteries, enabling two hour flights that is 4~5 times longer than batteries

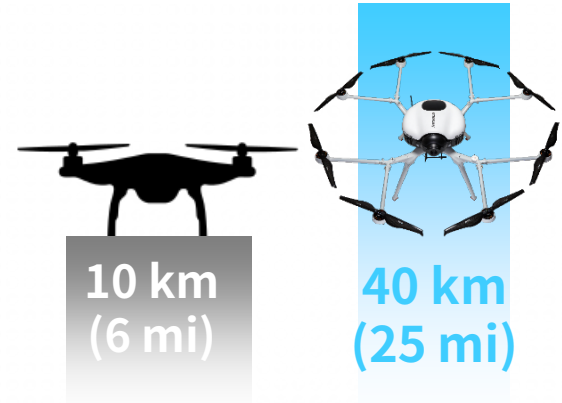
1000hr Warranty

DMI provides warranty period of over 1000 hours and real-time monitoring of product status is possible through DMI's remote system

Easy to Use

Fuel cells are easily replaced or refilled with Doosan's hydrogen refueling network, and swapping tanks is a simple, quick process in the field

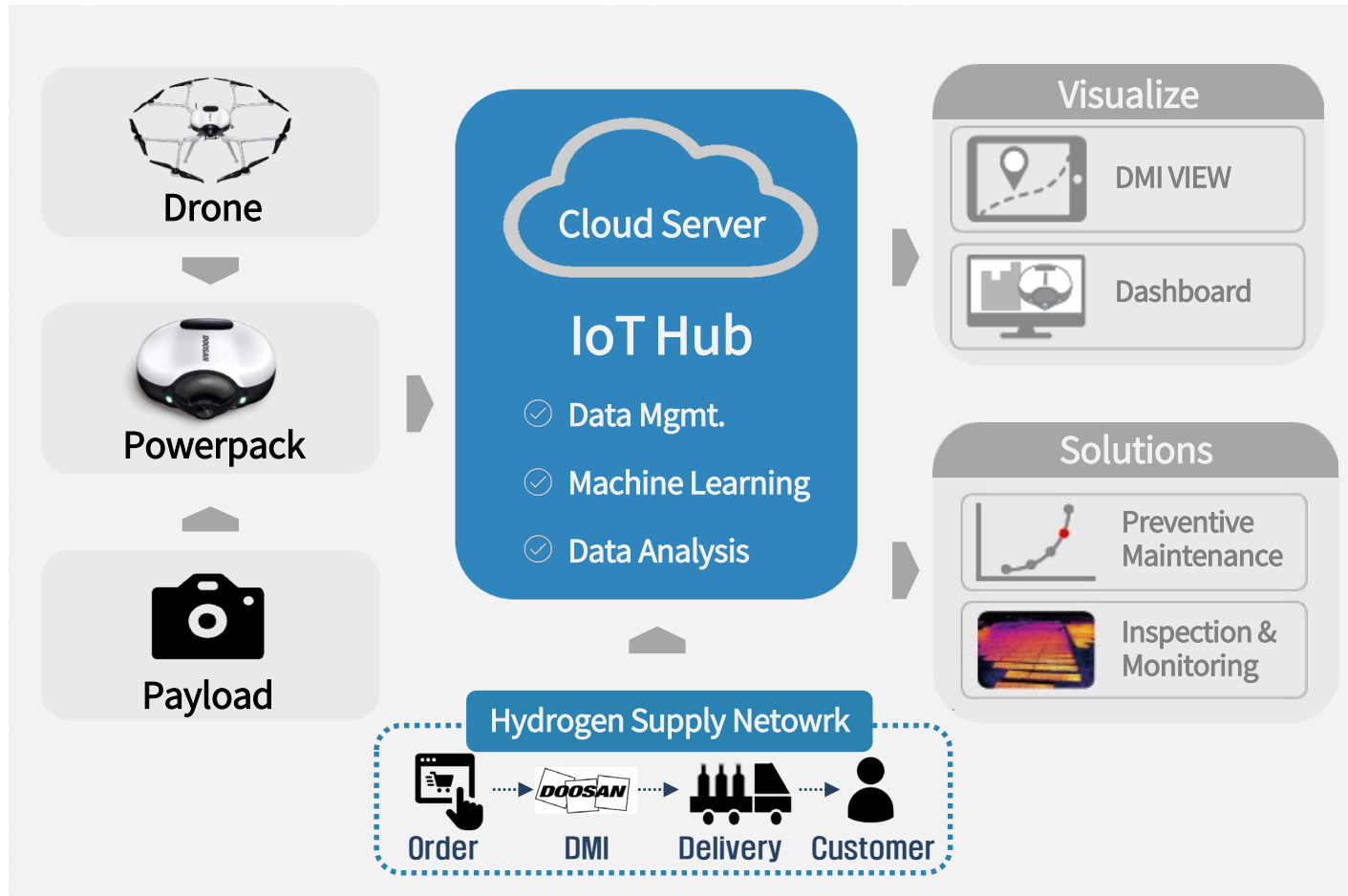
Monitoring Distance (based on round trip)



Monitoring Areas (based on round trip)



Total Solution Provider for long time flight: Doosan Mobility Innovation



1. Product line-up optimized for long flights

- Products guarantee up to 2 hours of flight and 5kg of payload

2. Remote monitoring & control based on LTE

- Able to monitor and control drones without limits of distance based on LTE communication

3. Solution service based on customer needs

- DMI digital platform provides right solution for customer's needs, including solar & wind power plant inspections and construction site monitoring

4. Smart hydrogen supply solutions

- Notify customers when to refuel hydrogen

1. Product line-up optimized for long flights



DP30

World's first commercialized fuel cell drone,
applied to various applications that require a long flight

Rated Power: 2.6 kW



DS30

Optimized model for fuel cell
powerpack

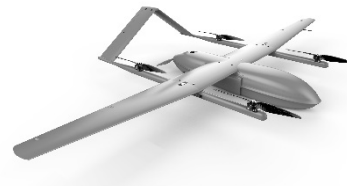
Max flight time 120 mins
Max payload 5kg



DT 30

Highly reliable model optimized
for harsh industrial environment

Max flight time 110 mins
Max payload 3kg

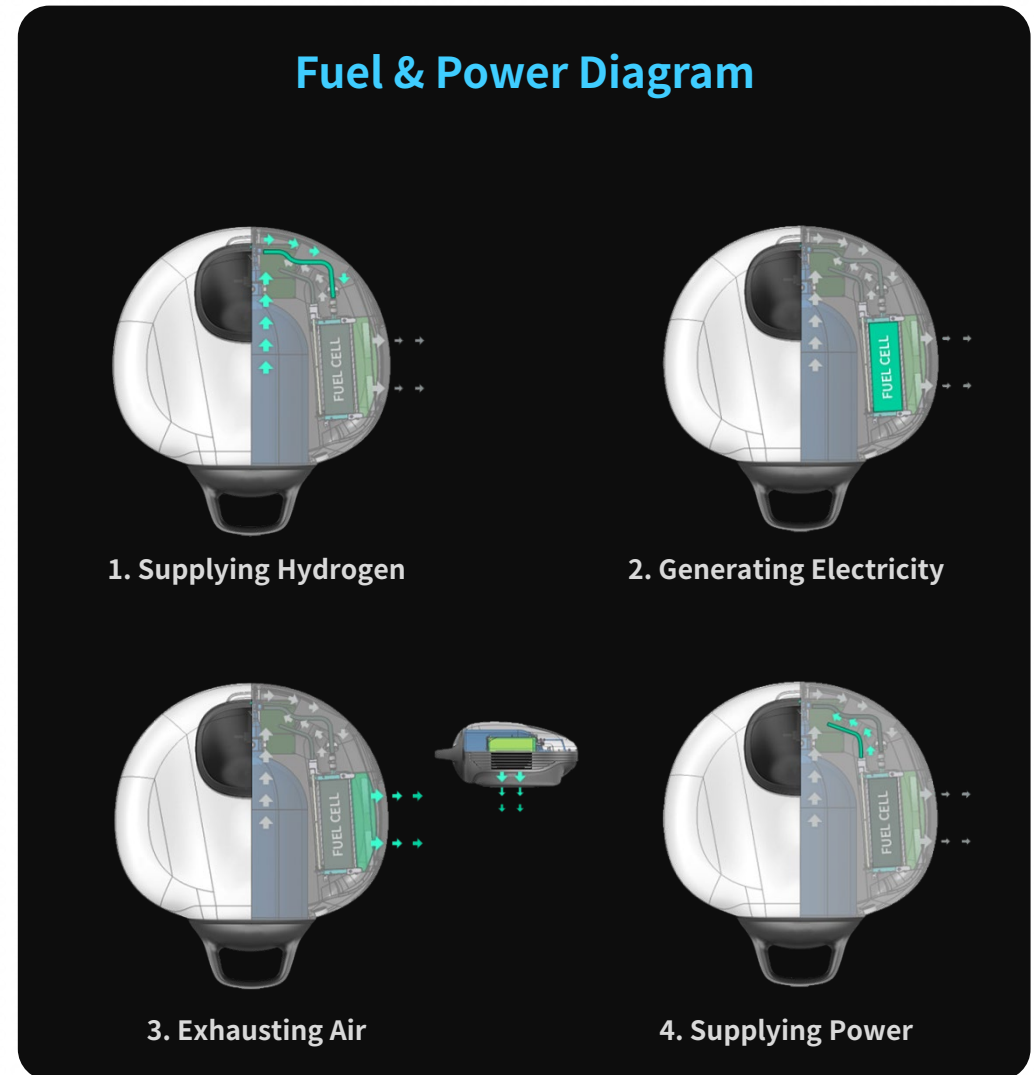
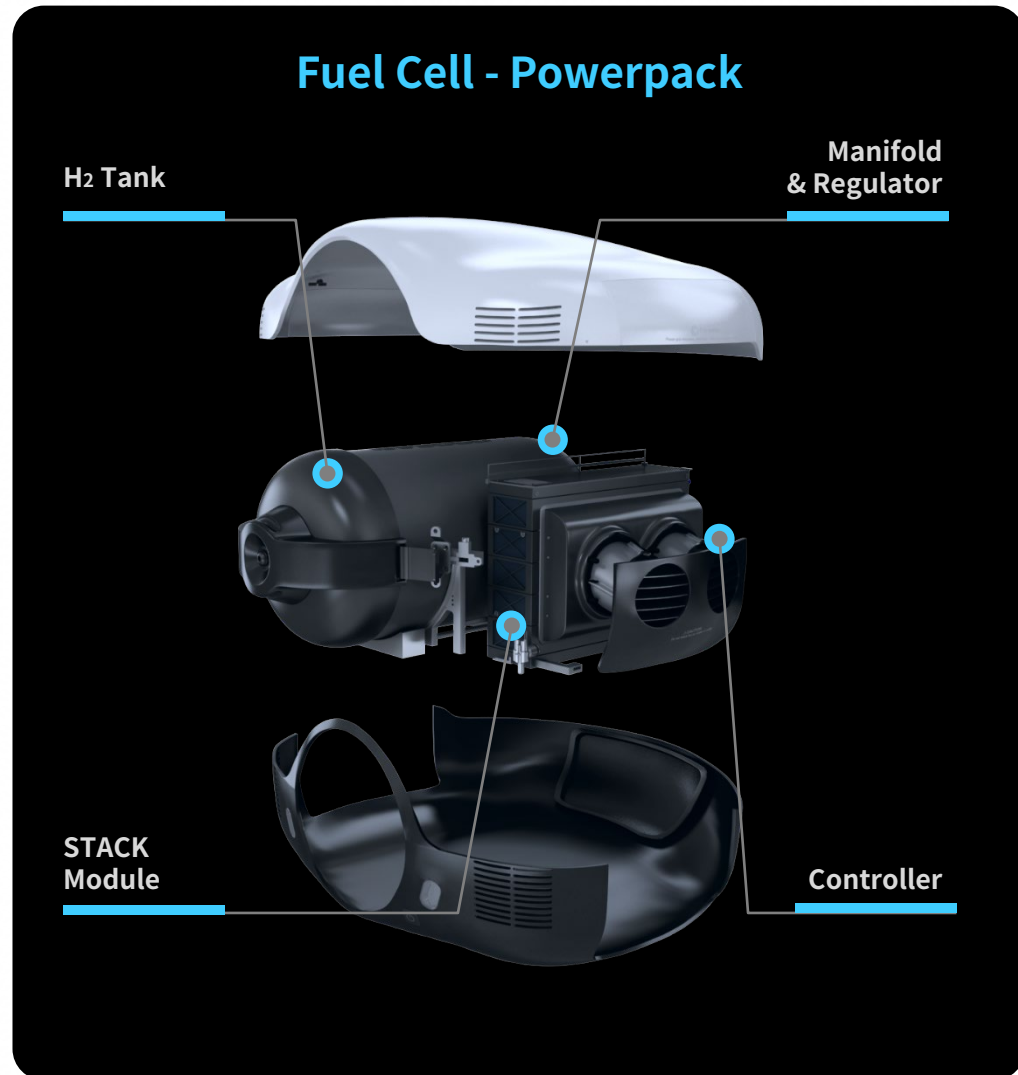


DJ25

VTOL model optimized for long
flight

Max flight time 250 mins
Max payload 5kg

Structure of Fuel Cell Powerpack



2. Remote monitoring & control based on LTE

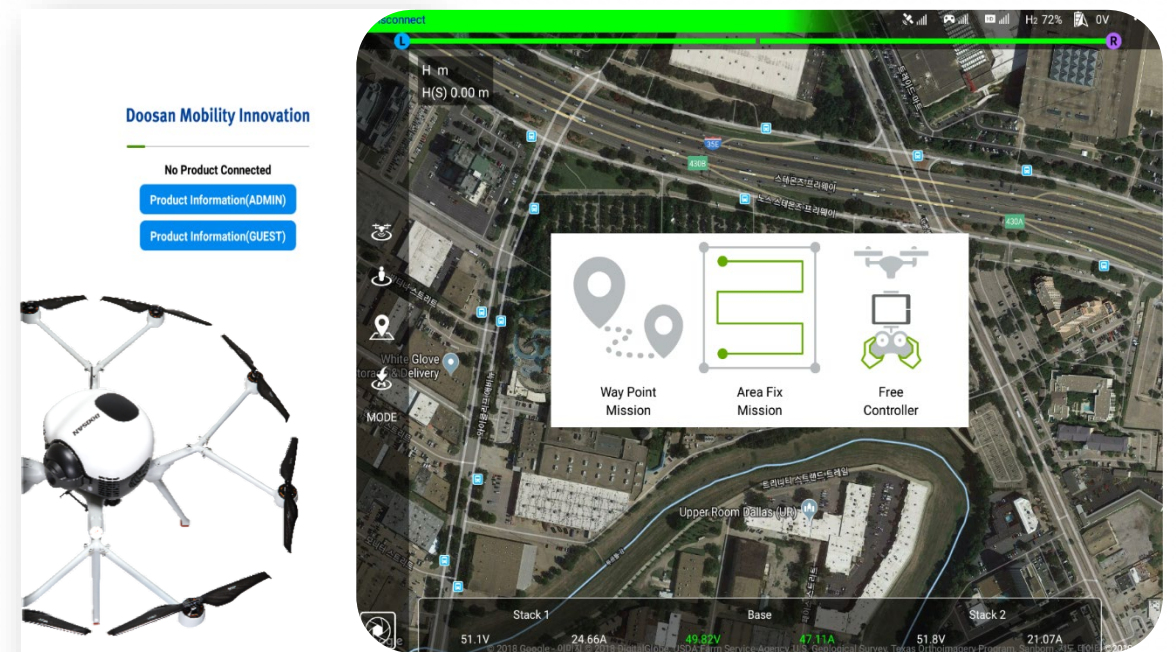
Control station can control and monitor drones with DMI's GCS (Ground Control System) and DMI View (Digital platform) with LTE communication.

Web GCS



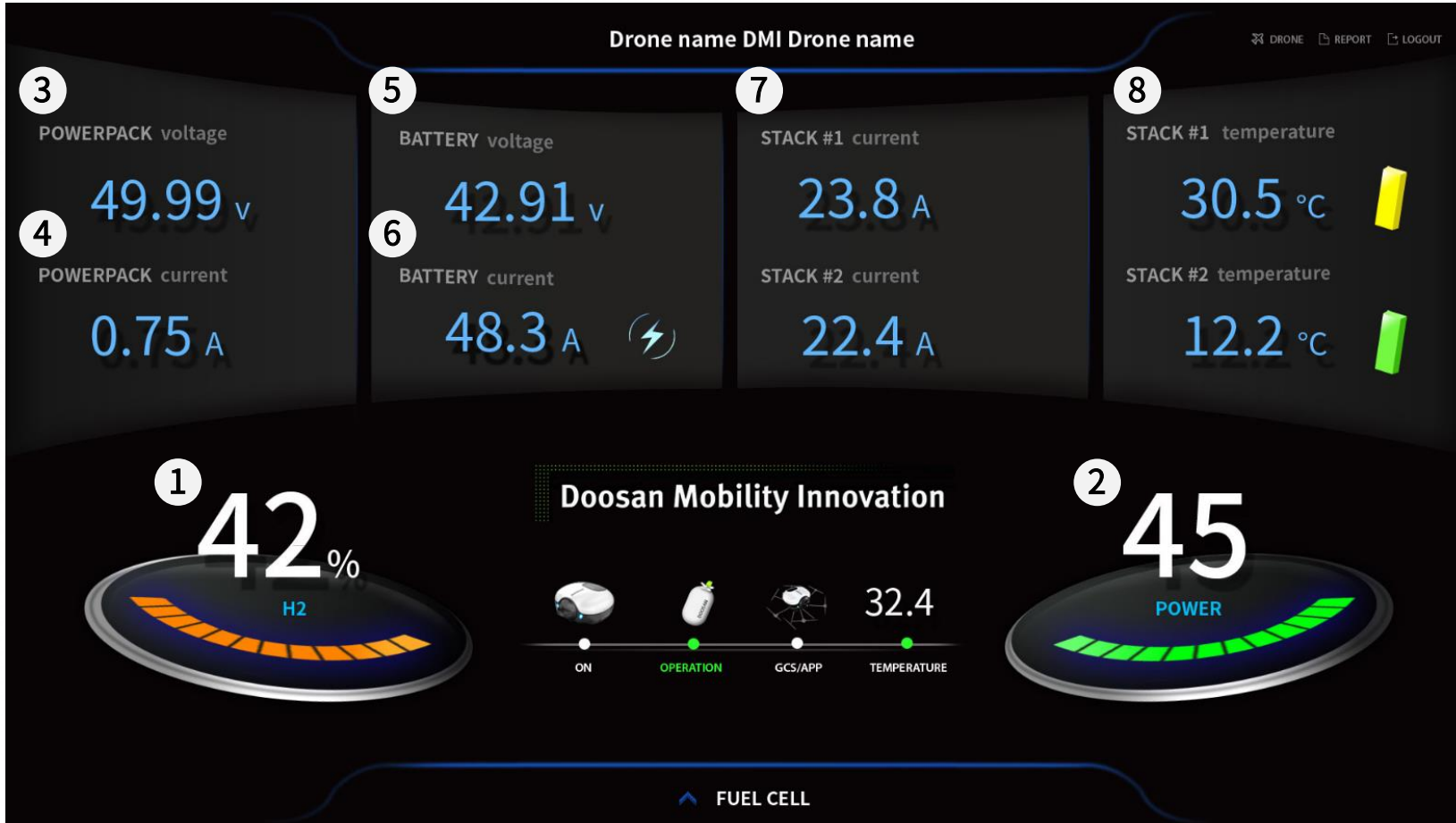
- ✓ Web base Solution without Installation
- ✓ 3D Map Base / Fleet Management
- ✓ Weather Cast Function

Mobile Application



- ✓ Autonomous Mission Flight
- ✓ Monitoring Sensing data in Real Time
- ✓ Monitoring Powerpack Status in Real Time

Real-time monitoring of powerpack status



Can check

- 1 Remaining amount of hydrogen
- 2 Consumption power
- 3 Voltage of powerpack
- 4 Current of powerpack
- 5 Voltage of battery
- 6 Current of battery
- 7 Current of each stack
- 8 Temperature of each stack

Flight report: Management of flight history



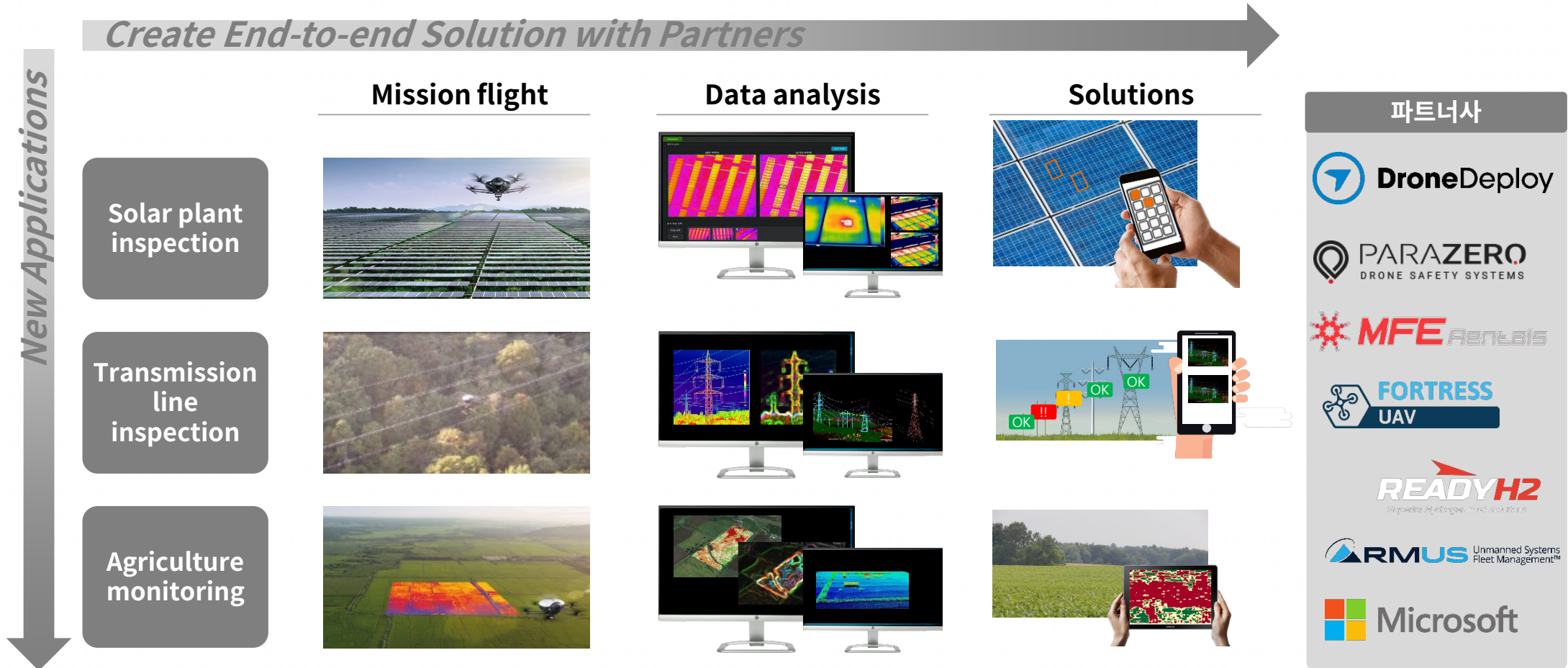
2019-05-03 EXCEL DOWNLOAD

No.	Max Power(W)	Min Voltage(V)	Battery Charge(%)	Flight time(H.M)
1	42.96	12.20	30	14.23
2	34.24	34.26	23	3.00
3	56.99	24.58	80	23.45
4	42.96	33.12	58	14.34
5	34.24	22.87	34	56.07



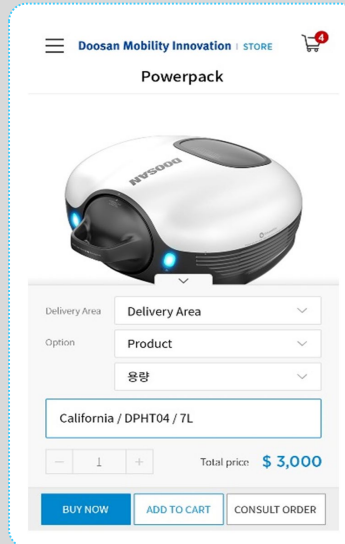
3. Solution service based on customer needs

Provider of end-to-end solution for long flight applications



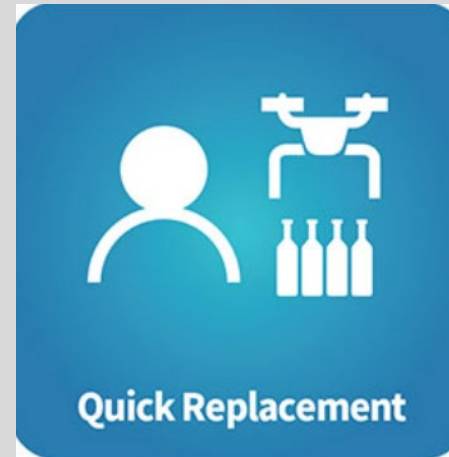
4. Convenient hydrogen supply solutions

Easy order & delivery



- Simple order through web portal.
- Delivery filled tanks to the customer site and collect empty ones

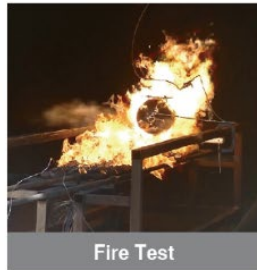
Safe replacement of tanks



- Easily attachable & detachable hydrogen tanks based on quick coupler type
- Hydrogen tank tray for safe and easy storage

Safety proven hydrogen tanks

Safety Test



By 2020 June

By 2020



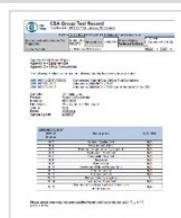
ISO 11119-3:2013



ANSI/CSA HGV3.1-2015



ANSI/CSA HPRD1-2013

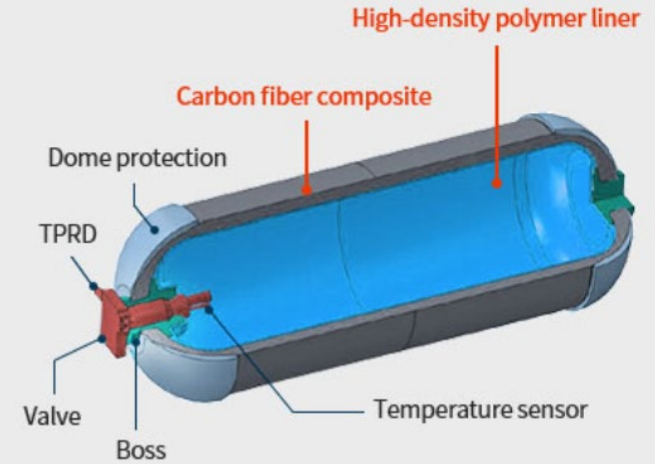


ANSI NGV 2-2007



KGS AA311 2017

Structural Safety



TPRD = Thermally Activated Pressure Relief Device

Credit : Process Modeling Group, Nuclear Engineering Division, Argonne National Laboratory (ANL)



Certified



Light weight



Reliable

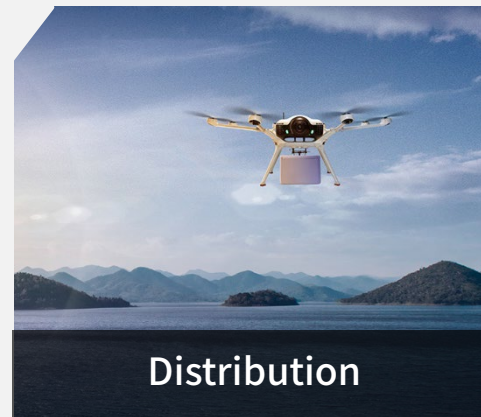
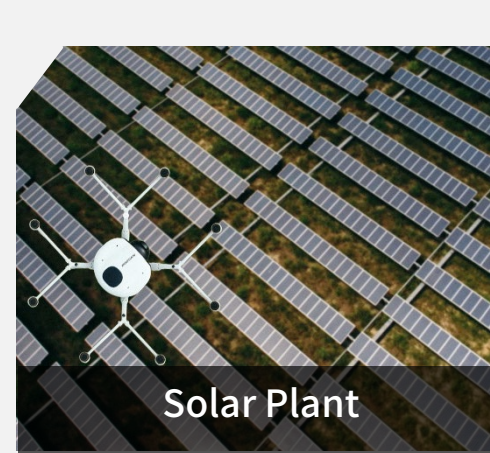


Safe

Chapter 3. Applications of Fuel Cell Drones



Needs for Long Flight(Application)





[USE CASE] Emergency Delivery _ Korea

Overview

• DMI delivered 15,000 masks to 3 local islands in Jeju with BVLOS flight, proving that hydrogen drones can be an innovative solution in CODIV19

Challenge

• Citizens in the 3 islands (Gapa, Mara, and Biyang), located off the coast of Jeju, are hard to get basic necessities including facials masks among CODIV19 because the infrastructure such as pharmacy is unavailable


Solution

- ① BVLOS flight based on hydrogen's long endurance and LTE monitoring range (No distance limitation for flight)
- ② Wind Resistance for Over-Sea Flight (Reliable flight in wind speed 10m/s)

Benefits

- DMI completed 4 round trips to and from 3 islands, covering 40km of distance, with 1 hydrogen tank without additional refueling.
- This figure implies that DMI's hydrogen drones can cover 13 times more area than conventional battery drones

Testimonial

“

“As there are no pharmacy or post office in Gapa Island, there were concerns about public mask supply. Now I can be rest assured with drone delivery.”
- Won Heeryong, governor of Jeju Providence
”



[USE CASE] Emergency Delivery _ Africa



Overview

- DMI attended the Africa Drone Forum(ADF), and successfully completed a demonstration of emergency supplies delivery using hydrogen fuel cell drone in front of 70 potential customers.

Challenge

- Currently, only 34 percent of Africa's population resides within 2 kilometers of paved roads, making it difficult to supply blood in a timely manner due to the poor conditions of existing transportation.

Solution

- ① Longer Flight Time and Longer Distance (40km based on round trip)
- ② Higher Payload, with Temperature Control (5kg, customized payload)
- ③ Safety and Reliability (Real-time monitoring dashboard)

Benefits

- With 80km reachable distance, DMI drone can cover major cities in Rwanda based on Karongi
- Hydrogen fuel cell drones use abundant green energy, an opportunity to lower energy dependency in Africa

Testimonial



Doosan Mobility Innovation's product is the only drone fueled with hydrogen fuel-cell. This is green technology and it stays in the air for longer time, enabling it to reach longer distance and get more economic values

- George Mulamula, Worldbank





[USE CASE] Emergency Delivery _ USA

Overview

- DMI successfully completed a 43 mile flight between St. Croix and St. Thomas, carrying 40 simulation vials and health supplies, with 30 minutes of hydrogen remaining.

Challenge

- During the Atlantic hurricane season, the islands suffer from the lack of crucial supplies due to closed ports. Seaplanes have limitations, such as the cost and the rescue team's safety .

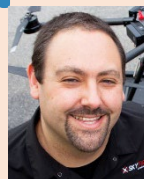
Solution

- ① Drones that Can Fly Longer Distance (23 miles based on round trip)
- ② Software for Safe and Reliable Flight (Web-based GCS system)
- ③ Payload Specialized for Temperature & Movement Control (5kg)

Benefits

- With autonomous mission flight and emergency landing setting, DMI drone can keep the pilot and the package safe.
- Hydrogen drone is affordable than jets, and are faster than boats (10m/s). With quick replacement of tanks, almost relentless flight is possible.

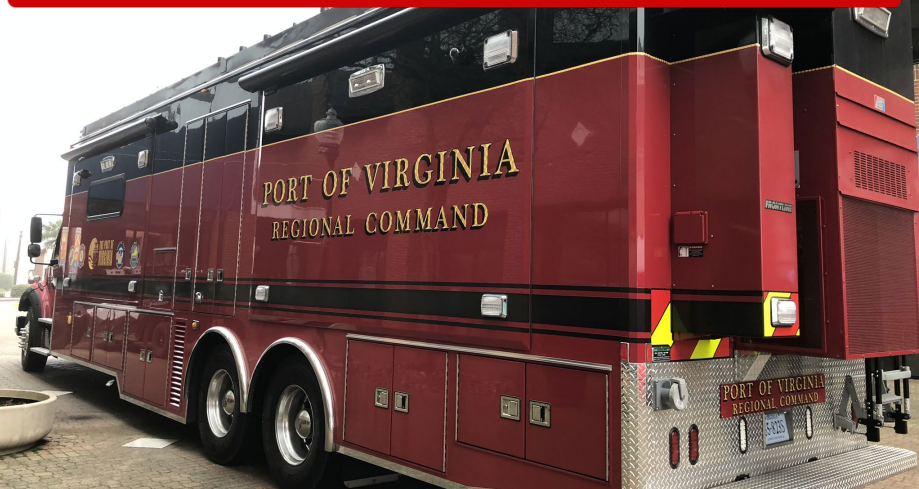
Testimonial



The purpose of doing all of this was to enable the USVI Department of Health to provide more efficient services, test results and vaccines to the citizens of these islands. This win is a very important first step towards that goal.
- Matt Sloane, CEO and co-founder of Skyfire



[USE CASE] Emergency Delivery _ USA



Overview

- DMI has joined Search & Rescue (SAR) Forum 2020, cooperating with Verizon to broadcast high-definition videos and thermal imageries to detect survivors at sea in nighttime.

Challenge

- When the disaster strikes or when there are lost people in the sea at night or in a very foggy weather, longer and more stable use of visibility equipment is required.

Solution

- ① Longer Flight Time, Longer Monitoring (400,000 ha monitoring range)
- ② Sensors for Identifying Survivors (EO/IR dual sensor)
- ③ Software for Safe and Reliable Flight (Web-based GCS)

Benefits

- With drone monitoring, first responders can reduce the time of locating the survivors, and the cost of preparing medical supplement.
- With real-time broadcast for 2 hours of the disaster scene, command center can always react quickly on various circumstances.

Testimonial

“



The limitation of conventionally powered UAS makes it very difficult to maintain persistent aerial surveillance. This hydrogen fuel cell powered UAS changed our response abilities significantly, nearly tripling our on-station loiter time.
- Jeffrey Schweitzer, Asymmetric Solutions Architect @ Verizon

”