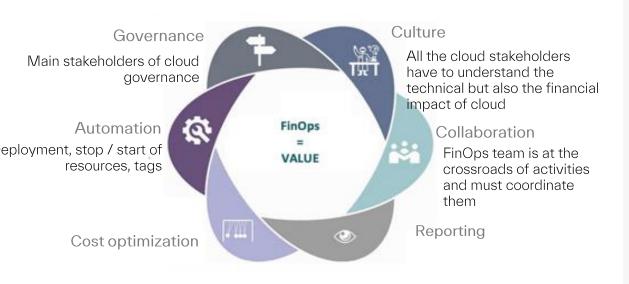
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FinOps Framework

FinOps is an evolving cloud financial management discipline and cultural practice that enables organizations to get maximum business value by helping engineering, finance & business teams to collaborate on data-driven spending decision.



- Cloud FinOps is the management of Cloud spending by breaking down the silos between Technical, Functional, Finance and Purchasing teams.
- Cloud FinOps is how to drive a change in the culture of Cloud Financial Management, like DevOps has been for project management.
- It is also the promotion & animation of good practices and financial engineering strategies within the organization.

Key FinOps Challenges

Clients express concern over control and predictability of the cost of

Cloud

Security / governance

90%

of IT execs admit they're unable to effectively monitor IT spend¹

80%+

Enterprises that note security is major cloud challenge² Cost

~20%

Typical cloud spend budget overspend²

100%

Variance in cloud spend month-tomonth¹ Tools / talent

100+

Management tools in the market to choose from¹

60%+

Enterprises don't have skills / people to manage estate (and need external support)² **Productivity**

~50%

Developer time spent on non-dev work¹

3+

FTEs manually aggregating operations data¹

As a result, cloud adoption slows/stalls and innovation suffers.

Flexera State of the cloud 2020

^{1.} Expert interviews, IBM internal research, external research

Why Cost Optimization?

"Today more than ever Organizations MUST optimize cost to navigate new economic headwinds (like inflation) without compromising growth" --Gartner

As a leader (business, IT, finance or transformational) are you struggling with:

Cost Reduction vs Cost Optimization

Overspending & No insights

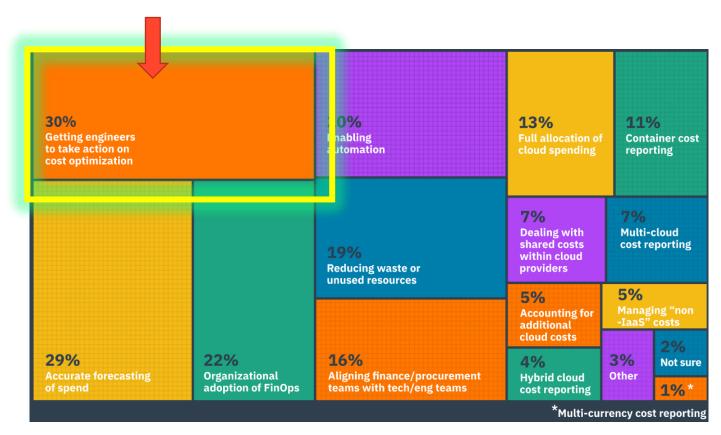
No visibility on technology spend vs business value

Technology spends accurate forecasting



Key FinOps Challenges

Our Accelerator (rapid assessment) addresses the biggest FinOps pain point: Cost Optimization

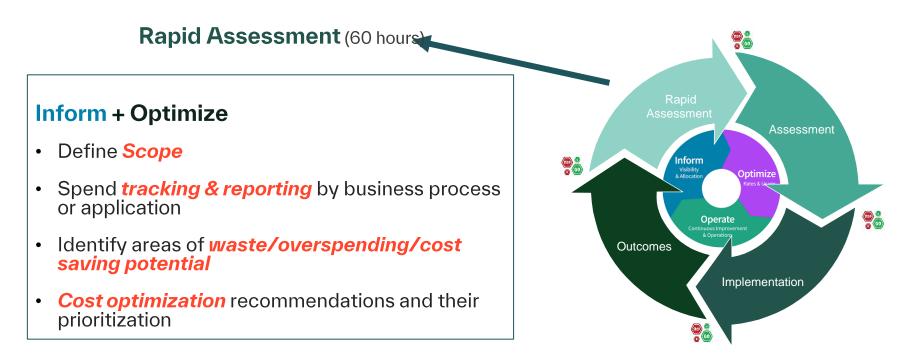


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Source: FinOps.org

Cost Optimization Accelerator

For immediate value, we start with a rapid assessment and then expand efforts for a more strategic approach across your business/technology landscape.



Pre-Assessment timelines & activities

Kick-off & Understanding Agree on the critical business process

Kick-off & Understanding

- Team Mobilization (Kyndryl & Customer)
- Agree the critical business process
- Access to the environment and native tools.
- Scope: 1 process, 1 application or 1 environment up to 10 workloads, 1 hyperscaler.

Day 1 (2-3 Hrs client contribution)

Discovery and Analysis

Begin discovery and workshops and start analysis of key information to understand current state



Perform workshops/ observations

- AS IS implementation review
- Business process & financial actuals
- Applications & infrastructure mapping



Analysis and findings

- Analyse outputs from workshop, process mappings and tagging and link back to client
- **Business process**

challenges.

& financial impact

Develop Cost Optimization Recommendations Develop cost optimization conclusions and

recommendations. Build a next step roadmap.



Cost Optimization Views & Recommendation

Develop points of view and recommendations with supporting initiatives and next steps.



Issue final deliverables such as executive summary and final findings, improvement opportunities recommendations and their prioritization.

Day 5–7 (2-3 hours of client contribution)

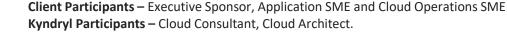
Mobilise

What & How?

Day 2 - 4 (4-5 hours of client contribution)

Whv?

(*) Working Time, not elapsed time



Sample Output for Cost Optimization Reports

Bus	siness Unit	Мо	nth 1 Month 2	2	Month 3	Trend		
Holden Caulfield \$1,000,				1,200,000	1			
Katniss Everdeen \$1,000,		000 \$ 760,000	\$	780,000	1			
Harry Potter \$ 800,		000 \$ 660,000	\$	630,000	•			
Hester Prynne \$ 300		300,	00 \$ 330,000	\$	400,000	1		
Hamlet \$ 120		120,	000 \$ 200,000	\$	175,000	*		
Ebenezer Scrooge \$ 1:		120,	000 \$ 127,000	\$	128,000	Ī		
Ishmael	\$	115,	000 \$ 96,000	\$	95,000	*		
Huck Fin Piggy	Category		Instances		Annual Savings Projection	li	nstances actioned on	Annual Savings Realized
Bilbo Baı Atticus F	EC2 Instance Right	tsize	2000		\$1,700,000	(72	800	\$1,700,000
Winston Lenina C	EC2 Instance Shuto	down	600		\$2,500,000		100	\$500,000
	EBS - Delete Asset		20		\$1,000		1	\$11.00
	RDS - Shutdown Asset		200		\$2,000,000		116	\$1,400,000
	RDS - Downsize Asset		60		\$200,00		27	\$50,000
	Instance generation upgrade		400		\$500,000		14	\$20,000
	RI Recommendation		800		\$600,000			
	Doc DB - Termination		X DB Clusters & Y node	es	\$180,000	Х	DB Clusters & Y nodes	\$8,000
	Doc DB - Right Size		30DB Instance		\$200,000			
	Recommende	d			\$10,000,000		Total Realized	\$5,000,000

- 456 Assets recommended to Deletion
- 123 New added for the month with an estimated savings of \$31,411 per month.
- · 423 Assets recommended to Rightsize
- 95 New added for the month with an estimated savings of \$8,398 per month

FC2 Deletion recommendations

EC2 Rightsizing recommendations

BU	Instance Count	Projected Savings
Holden Caulfield	290	\$120,000
Harry Potter	44	\$35,000
Hamlet	53	\$17,000
Katniss Everdeen	39	\$14,000
Ebenezer Scrooge	11	\$6,000
Hester Prynne	10	\$5,000
Ishmael	3	\$400
	6	\$0
Grand Total	456	\$200,000

BU	Instance Count	Projected Savings
Holden Caulfield	202	\$8,000
Harry Potter	72	\$5,000
Hester Prynne	5	\$5,000
	17	\$4,000
KatnissEverdeen	47	\$3,000
Ebenezer Scrooge	59	\$3,000
Hamlet	15	\$650
Piggy	5	\$100
Ishmael	1	\$25
Grand Total	423	\$30,000

kyndryl Note: the costs depicted here are only representative

- · 134 Assets recommended for Shutdown including prior month's
- 26 New added for the month from the billing report with an additional estimated savings of \$11,935 per month.
- · 8 Assets recommended to Rightsize including prior month's
- 3 New added for the month with estimated savings of \$912 per month

RDS Shutdown Recommendations

BU	Projected Savings	Instance Count
Ebenezer Scrooge	\$2,000	6
Ishmael	\$500	2
Holden Caulfield	\$10,000	38
KatnissEverdeen	\$5,000	25
Hester Prynne	\$1,000	6
Hamlet	\$5,000	11
Piggy	\$2,000	6
Harry Potter	\$13,000	35
	\$5,000	5
Grand Total	\$45,000	134

Note: the costs depicted here are only representative

RDS Rightsizing Recommendations

BU	Projected Savings	Instance Count
Holden Caulfield	\$715	2
Hamlet	\$600	5
Piggy	\$300	1
Grand Total	\$1,700	8

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Possible Next Steps after Cost Optimization Accelerator

Complete Environment Assessment



Reference Documentation & Requirements

Required Documents

- Application Logical Architecture Diagram and documentation
- Cloud/Infrastructure Architecture Diagram and documentation
- Application and Infrastructure components mapping documentation
- Existing Cloud Resources billing and cloud advisor tool recommendation
- Existing Tagging Strategy Documentation
- Existing FinOps best practices, guidelines, operating model details

Accesses & Tools

- Azure Cost Management and Billing
- Azure Monitor
- Azure Advisor
- Azure Reservations
- Azure Virtual Machine Scale Sets
- Azure Blob Storage Lifecycle Management

Case Study - Large North America Retailer

Cost attribution strategy helped client gain visibility into their public cloud consumption. Expedited month-end cost allocation and rolling forecast/budget.

Problem Statement

Customer was struggling to understand the cost spread across the organization and business units. Most of their cloud cost were categorized as unknown as there were very minimal information available on tags (the gap was 94% assets did not have any tags).

Benefits

- Able to achieve tag coverage from ~ 6.25% to 92.58% with at least one tag per asset
- Coverage for top 5 tags in-focus is improved from 0.05% to 84.47% for one of the tags, other have also improved significantly from their previous state





Build Tagging Strategy



Drive Adoption



Align to Business



Reporting Compliance

Deploy cost optimization strategy

Tagging Strategy

Partner with Client to guide and help them build a Tagging Policy/Strategy Substantial

Audit tags and recommendation for improvements

Aligned to Business

Recommend industry best practices to align tags to business Healthy Tags

Cost Optimization recommendations can be initiated at this stage

Cost Optimization Recommendation



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