

8 STEPS

INITIAL ANALYSIS AND IMPLEMENTATION PLANNING FRAMEWORK FOR YOUR STRATEGIC PROJECTS

Konica Minolta IT Solutions Czech

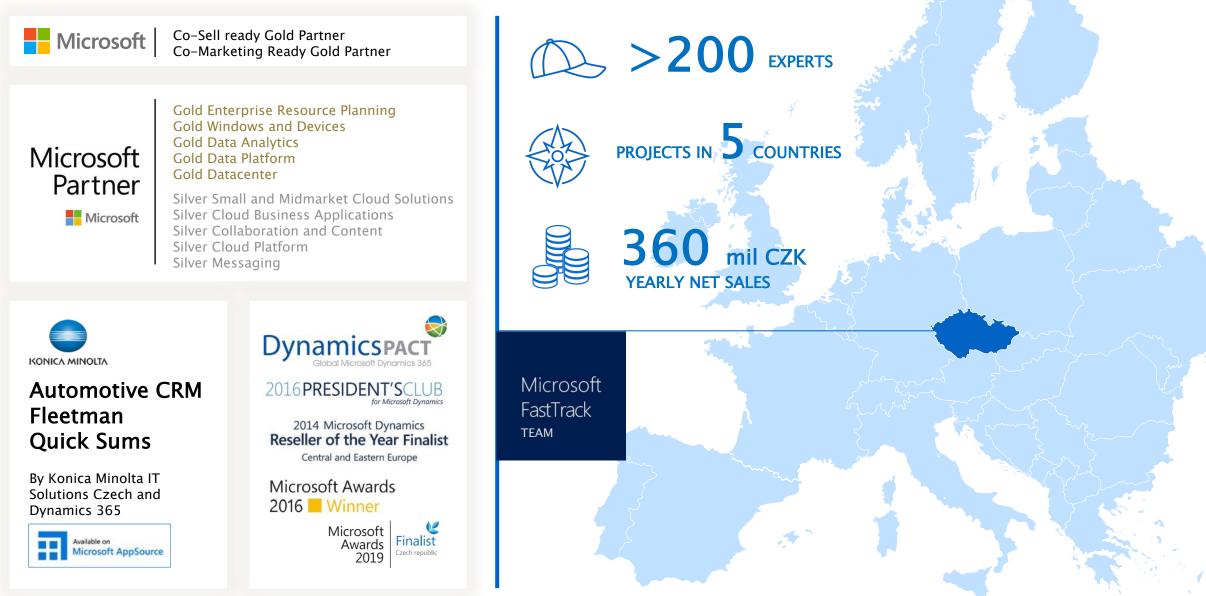
Business Consultation

Giving Shape to Ideas

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YOUR OUTLOOK FOR STRATEGIC IT PROJECT IS NOT GREAT



>55%

OF IT PROJECTS FAIL

ACCORDING TO VARIOUS ESTIMATES FROM GARTNER, IDC, IBM ETC.

THE LARGER THE PROJECT THE HIGHER THE PROBABILITY OF FAILURE

UNCLEAR OBJECTIVES

UNREALISTIC SCHEDULE

UNALIGNED TEAM, LACKING COMPETENCE

SHIFTING PRIORITIES





INITIAL ANALYSIS AND IMPLEMENTATION PLANNING FRAMEWORK FOR YOUR STRATEGIC PROJECTS THAT:

ELIMINATES RISKS

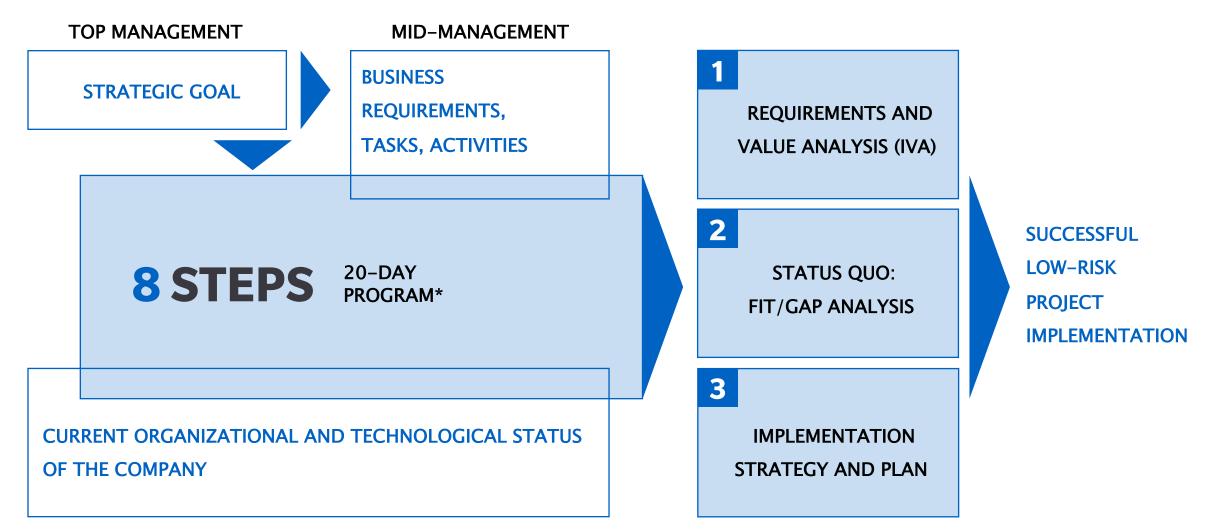
CREATES PRECISE PLAN

DISCOVERS GAPS BETWEEN STRATEGIC GOALS AND CURRENT CAPABILITIES

INCREASES PROBABILITY OF SUCCESSFUL AND PROFITABLE IMPLEMENTATION

WHY AND WHEN DO YOU NEED 8 STEPS





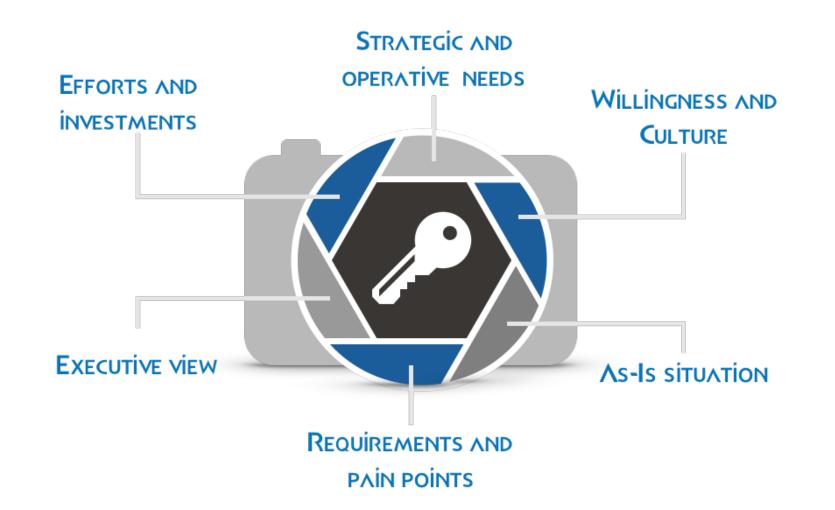
* Typical duration of the program. Actual length varies, depending on complexity of the project and level of customer cooperation

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AN ORGANISATIONAL SNAPSHOT



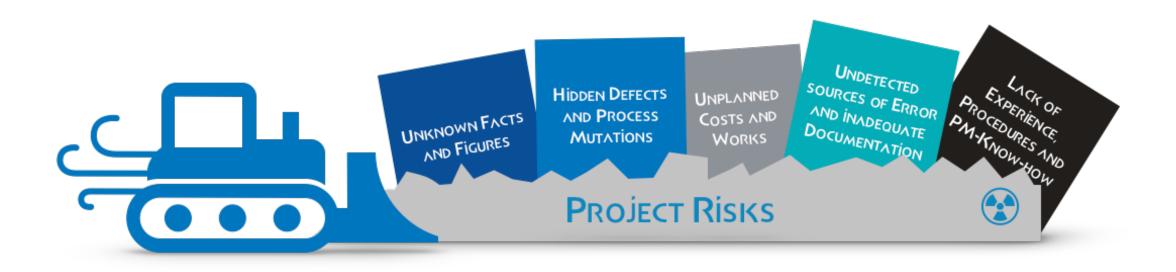
In addition to the technical aspects, we pay attention to all sorts of relevant planning and success factors



RISK MITIGATION WITH 8 STEPS



Thanks to meticulous, complex analysis of status quo compared against strategic goals and business requirements we identify the usual project risks and move them out of your way



THE FOUNDATION FOR SUCCESS

Project success depends on a solid foundation – clarity and preparation before the project starts. That is the focus of **8 STEPS** initial analysis

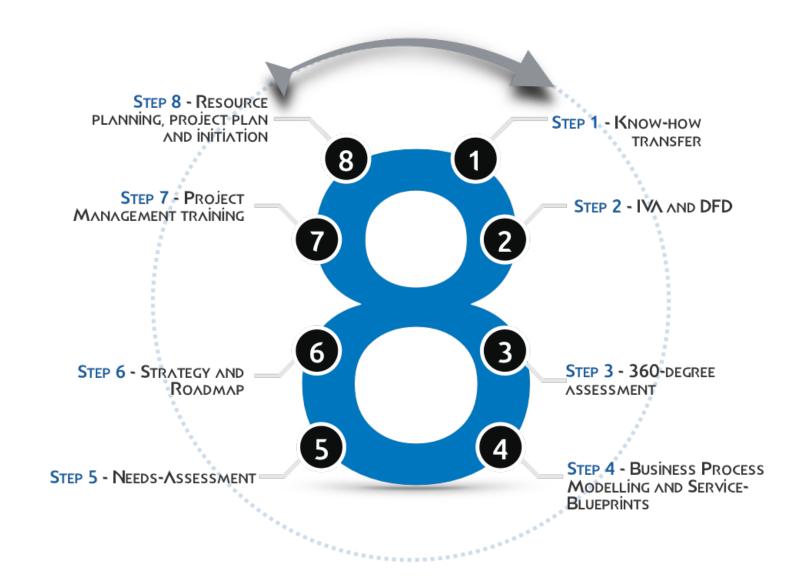




8 STEPS ITINERARY



A holistic method that has proven itself over years and ensures the success of your project



8STEPS

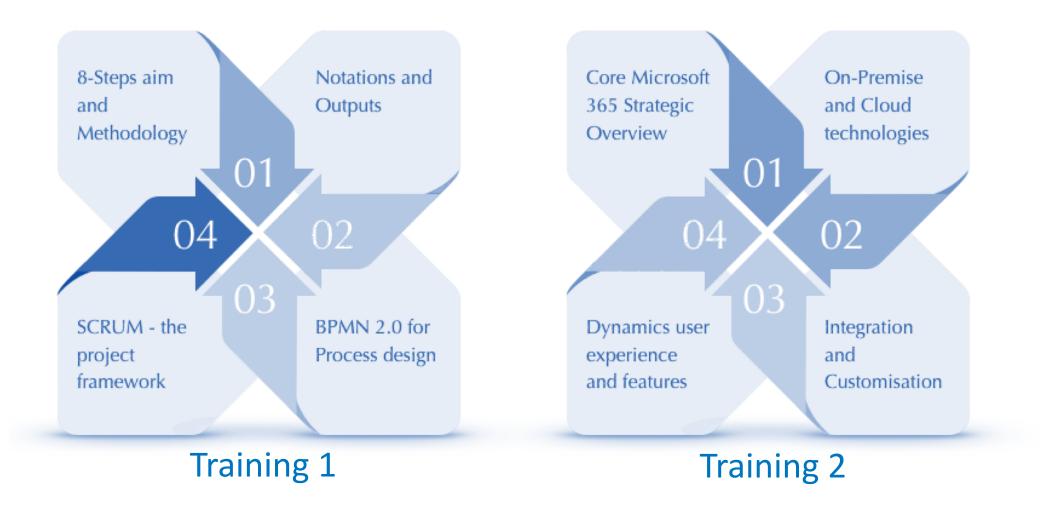
Step-by step description



KNOW-HOW TRANSFER (STEP 1)



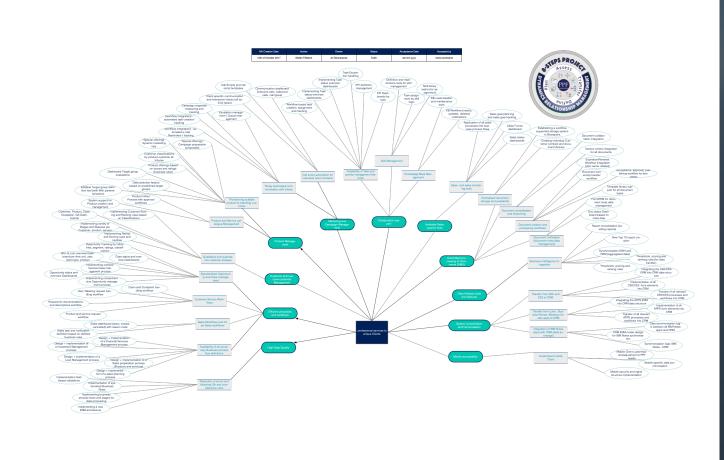
Before we start with the actual project work, we carry out specialized training to ensure a consistent level of knowledge across the implementation team



IMPACT VALUE ANALYSYS (STEP 2: IVA)



A workshop with the management to identify the business requirements and strategic goals

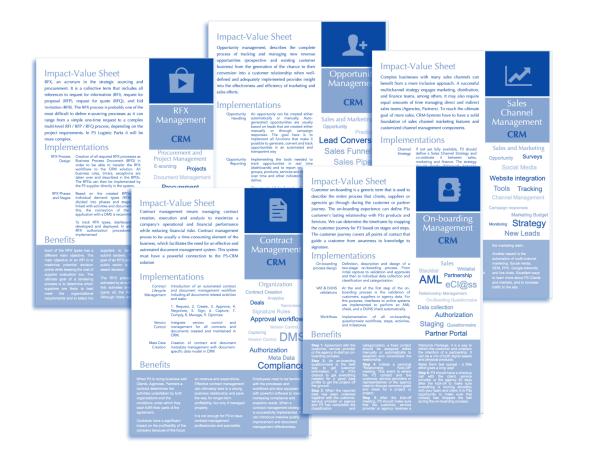


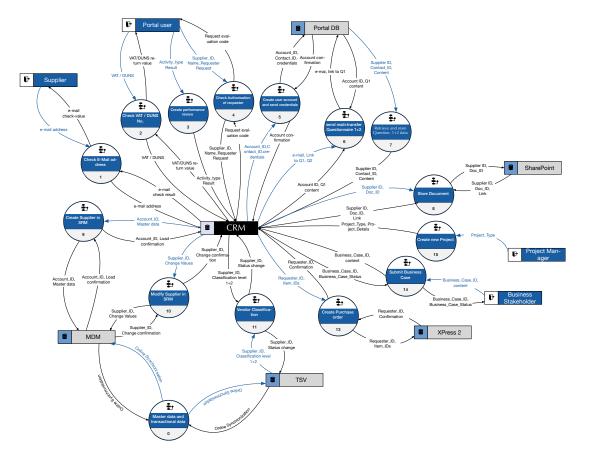
	∎ IVA PBI Example.png ∽					<u>ک</u>	Q Sea	
		_	_					
General IVA Functions and Features								1
CRM Functionalities								1
	UI/UX	1-2 Days	Release	Workflow	0		R	
The capability to identify Accounts/Contacts, Account/Contact groups based on defined Status fields. Capability to identify Supplier/Supplier groups based on defined status fields. Possibility to select, estract subsets of Accounts/Contacts		12.049	1.0	impl.	1		1	
	UI / UX	No additional	Release 1.0	General Requirement	Ø			
	Dashboards / Reporting	1 Week	Release	Customisation	0		R	
Financial statuses an depending on the data model and the integration strategy of SRM. Depending on which financial data will be available in SRM the standard leatures like AdvancedTind and Dakhbaards can be used to select and display financial data. Dakhbaards can be pre-defined and implemented based on the ERM design			1.0					
ISO readiness ISO readiness will result out to the process and Workflow automation for the On- boarding I in Release I	Others	No additional	Release 1.0	General Requirement	Ø			
	Others	1-2 Days	Release	Customisation			R	
Suppliers and any other data entity can be "bundled" or selected with different tools to select sets and sub-sets of supplier selections. Advanced finds can be pre-defined and stored for utilisation of users and user groups			1.0					
Categorisation and classification of suppliers The categorisation and classification are relevant in 2 areas. Classifications RM classifications and categorisation based on the cooperation with suppliers.	Categor. / Classif.	3-4 Weeks	Release 1.0	Development			ß	
	Others	1-2 Days	Release	Customisation			R	
KB is a standard module of Microsoft Dynamics CRM. The content to be shown in the KB has to be decided and populated by KM			1.0					
	System setup	1-2 Days	Release	Standard			Ø	
The SRM System will be "English Only". The content can be keyed and stored in all languages. There might be limitations within the Database as such for some languages like Arabic, Chinese. This has to be clarified			1.0					
	Others	No additional	Release 1.0	Standard			R	
Pricing information is strictly depending on the future data model and wich price information/Price hist/Catalogues are available to integrate into SRM. Defined documents (price hist, catalogues) as flat files can be handled as any other document or document template in SharePoint								
	Others	No additional	Release 1.0	General Requirement	Ø	R		
Standard based on the defined data model, plausibility checks and validations Stakeholder engagement	Others	No	Release	General	ß			
The overall engagement of Stakeholders, business owners and supplier contacts is managed by the applied workflows and standard features of Microsoft Dynamics CRM.		additional	1.0	Requirement				
 Vendor communication Communication can be managed by standard CRM features (e-mail integration) and automated workflows as defined in the BPANs 	Communication	No additional	Release 1.0	General Requirement		Ø		
Vendor identification and management	Account / Contact management	1 Week	Release	Development			R	
Vendors, Suppliers, Business Owners, Requesters can be identified based on specific fields to be implemented into the data model of SRM. Important is, that it is implemented as 1:n relationship in the data structure as every account and contact can have several roles/positions								
Vendor Invitation and tracking	Surveys / Campaigns	1 Week	Release	Standard		R		
Invihing vendors will be based on a data selection and the transfer into a "Marketing lint". Based on standard features an invitation can be send out either as document or an invitation e-mail via mail merge (serial letter)								
	Dashboards / Reporting	2 Weeks	Release 1.0	Development			R	
Key Performance Indicators are either a reporting (time frame) or Dashboard feature (status quo DB). The formulas for the calculations have to be applied.								
	Others	2 Weeks	Release 1.0	Development			Ø	
The SMC compliance management will be based on Internal guidelines on self- commitment that can be applied and devided by a solutione system. The guidelines have to be defined as a kind of business rule that will be checked during the main workflows: like "Onboarding 1+2, RFX processing, Verhold" shakator", legal, elife to cultural regionest are excluded. SML will not cover the features of a certified CMS system based on DO or other official regulations.								
	Dashboards / Reporting	No	Release	Standard		Ø		
Sharing of results through Dashboards, Advanced Finds, Generated Reports is supported		additional	1.0					

IMPACT VALUE SHEETS



These documents serve as a summary of the IVA for the management team

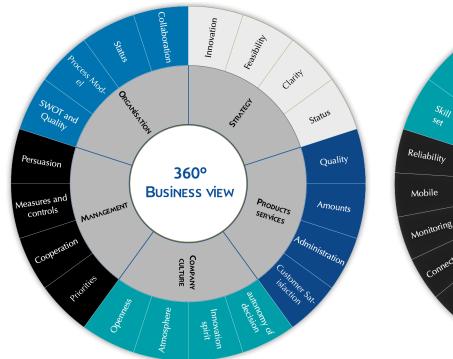


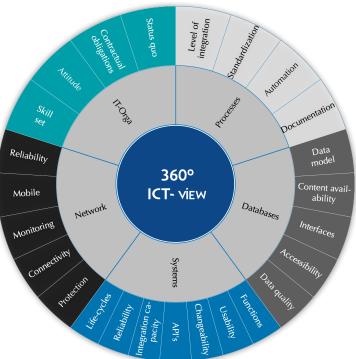


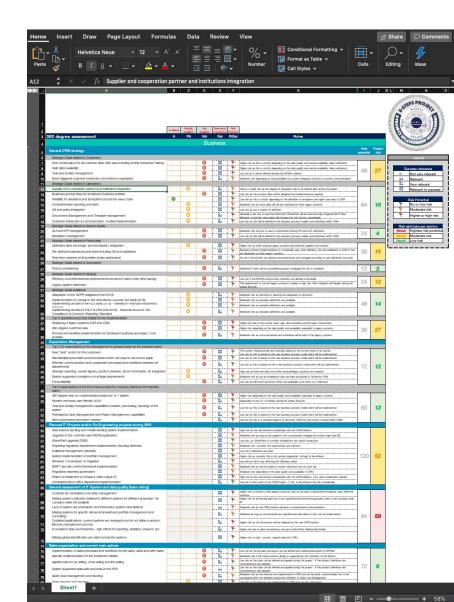
360-DEGREE ASSESSMENT (STEP 3)



This assessment creates clarity and transparency for our customers



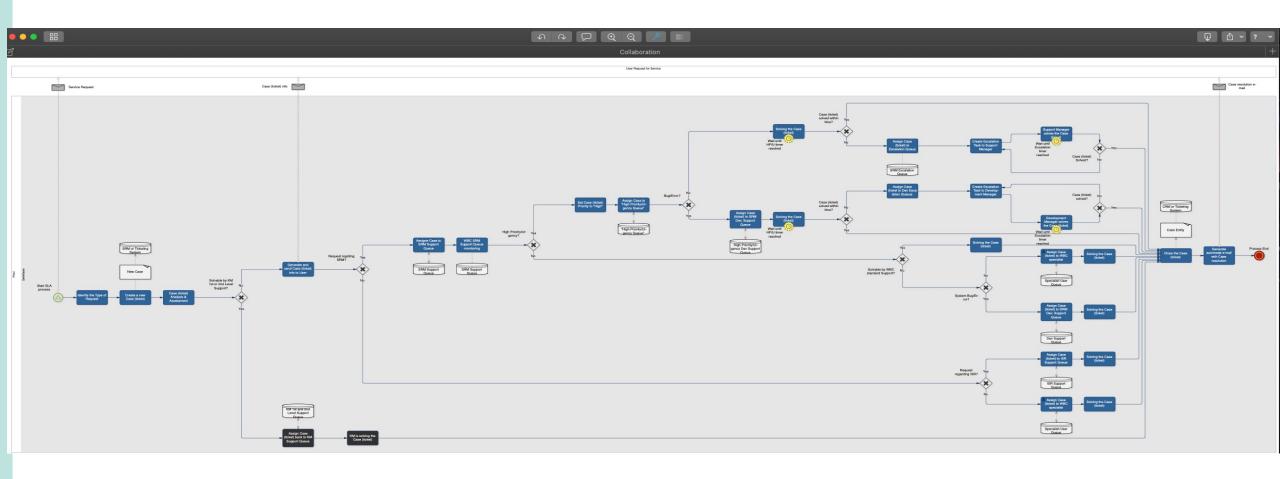




BUSINESS PROCESS MODELLING (STEP 4)



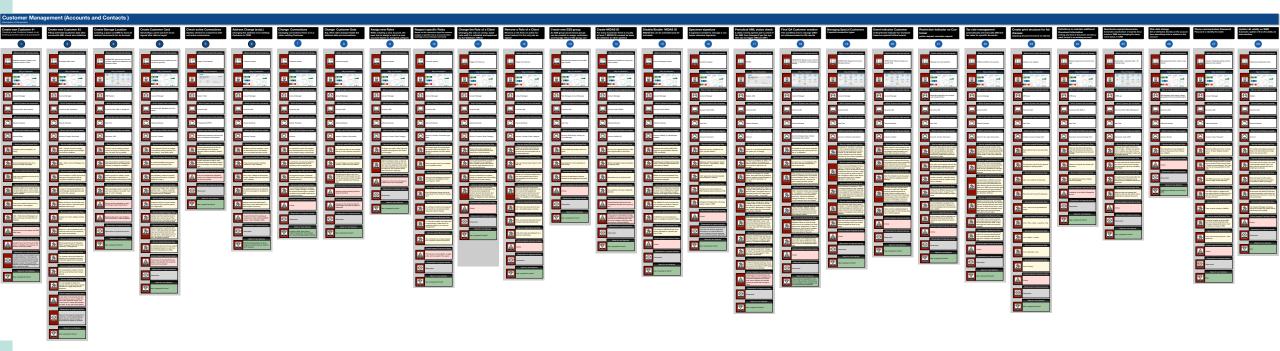
In this phase, we analyse and document all project-relevant processes and workflows



OUTPUT BASED ON THE BPMN



Another relevant result of the process documentation are service blueprints

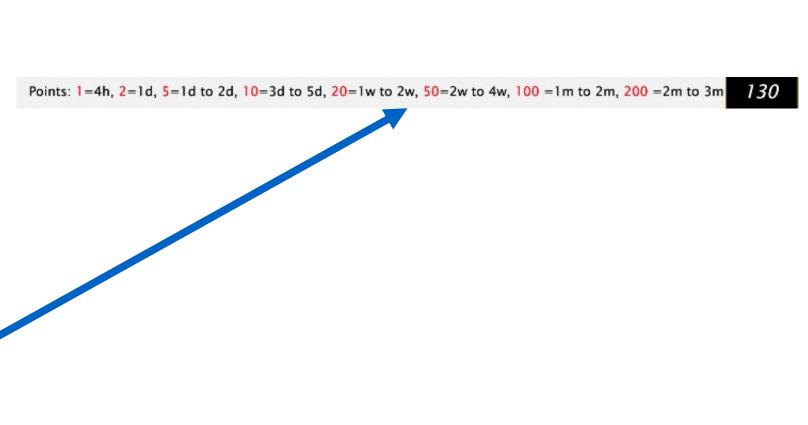


RESOURCE NEEDS ASSESSMENT (STEP 5)

The Needs Assessment provides a detailed overview of the expected efforts

				Needs Asses	ssment
Customer Name:	XYZ Bank				
Document status:	Proposed		Project name:	XYZ Bank CRM	
Created by:	Stefan Fillibeck		Project Manager:	Stefan Fillibeck	
Approved by:			Function:		
Last modified by:			Distribution list:		
Date printed:					
		Project a	areas and estim	ated points	Overview
			В	usiness Analysis	140
				al infrastructure	90
				Norkflow design	215
				g / development	540
		-		ining and rollout	70
		ŀ	Project Management a	eeds and efforts	200 50
			Other h	eeus and errorts	1305
Project area:		Busine	ss Analysis		
Project area:	In this section of the docume		•	s described and rat	ed by the
	In this section of the docume estimated effort. The busine	nt are all need	ed tasks and activitie		,
	estimated effort. The busine current business model and t	nt are all need ss analysis focu	ed tasks and activitie uses on all activities t	o be done to descri	be the
Project area: Abstract:	estimated effort. The busine	nt are all need ss analysis focu he acitivies ne	ed tasks and activitie uses on all activities t eded to transform the	o be done to descri processes and wo	be the rkflows
	estimated effort. The busine current business model and t	nt are all need ss analysis focu he acitivies ne is work has bee	ed tasks and activitie uses on all activities t eded to transform the n done during the ini	o be done to descri processes and wo tial 8-Steps project	be the rkflows during
Abstract: Story:	estimated effort. The busine current business model and t to the new COM curtom Many of the Business Analysi October till November 2017.	nt are all need ss analysis focu he acitivies ne is work has bee	ed tasks and activitie uses on all activities t eded to transform the n done during the ini	o be done to descri processes and wo tial 8-Steps project	be the rkflows during
Abstract: Story: Created by:	estimated effort. The busine current business model and t to the new CPM current Many of the Business Analysi October till November 2017. below	int are all need ss analysis focu the acitivies ne is work has bee Additional BA t	ed tasks and activitie ses on all activities t eded to transform the en done during the ini asks and activities ar	o be done to descri processes and wo tial 8-Steps project	be the rkflows during
Abstract: Story: Created by: Creation date:	estimated effort. The busine current business model and t to the new CPM current Many of the Business Analysi October till November 2017. below Stefan Fillibeck	nt are all need ss analysis focu the acitivies ne is work has bee Additional BA t Source: Story-ID:	ed tasks and activitie uses on all activities t eded to transform the on done during the ini asks and activities ar 8-Steps Project	o be done to descri processes and wo tial 8-Steps project	be the rkflows during
Abstract: Story: Created by: Creation date: Type of need:	estimated effort. The busine current business model and t to be new CPM current Many of the Business Analysi October till November 2017. below Stefan Fillibeck 13.12.2017	nt are all need ss analysis focu the acitivies ne is work has bee Additional BA t	ed tasks and activitie uses on all activities t eded to transform the on done during the ini asks and activities ar 8-Steps Project	o be done to descri processes and wo tial 8-Steps project e described in the f	be the rkflows : during table
Abstract:	estimated effort. The busine current business model and t bab on any CPM current Many of the Business Analysi October till November 2017. below Stefan Fillibeck 13.12.2017 PM, Solution Architect, CRM Consultant	nt are all need ss analysis foct the acitivies ne is work has bee Additional BA t Source: Story-ID: Priority:	ed tasks and activities uses on all activities t eded to transform the en done during the ini asks and activities ar 8-Steps Project PFFB_BA	o be done to descri processes and wo tial 8-Steps project e described in the f Need description	be the rkflows during table
Abstract: Story: Created by: Creation date: Type of need:	estimated effort. The busine current business model and t babe new CPM current Many of the Business Analysi October till November 2017. below Stefan Fillibeck 13.12.2017 PM, Solution Architect, CRM	nt are all need ss analysis foci the acitivies ne is work has bee Additional BA t Source: Story-ID: Priority: esign for the ne	ed tasks and activities uses on all activities t eded to transform the en done during the ini asks and activities ar 8-Steps Project PPFB_BA w CRM envirionment	o be done to descri processes and wo tial 8-Steps project e described in the f described in the f Need descriptior (BPDs, NSDs)	be the rkflows : during table

		new business riozess design for the new environment (b) bs, (b)bs)	20	
	2	Collecting existing and creating all business rules, validations to be applied to the CRM solution including system interactions	20	Ĩ
	3	Service Blueprint creation	20	
	4	CRM GDPR process design (BPD, NSD)	20	
High level activities:	5	Data Flow Diagrams for new solution	10	4
	6	Business rule collection and definition for all processes and workflows	10	
	7	Escalation and exeption handling for all processes and workflows	5	
	8	Customer Service Process modelling (BPD, NSD)	5	1
	9	Sales process modelling (BPD, NSD)	10	1
	10	Other related documentations	20	
		Points: 1=4h, 2=1d, 5=1d to 2d, 10=3d to 5d, 20=1w to 2w, 40=2w to 4w, 60=1m to 2m, 80=2m to 3m	140	1

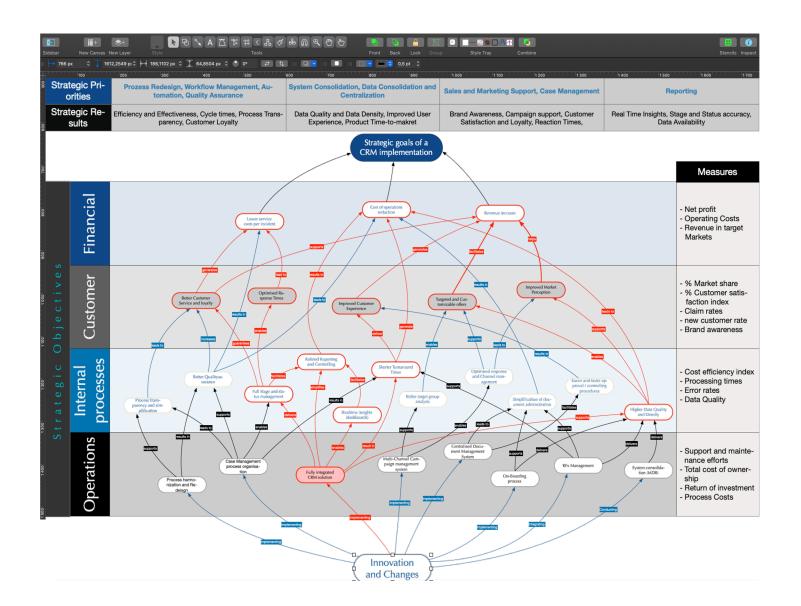




STRATEGY AN ROADMAP CREATION (STEP 6)



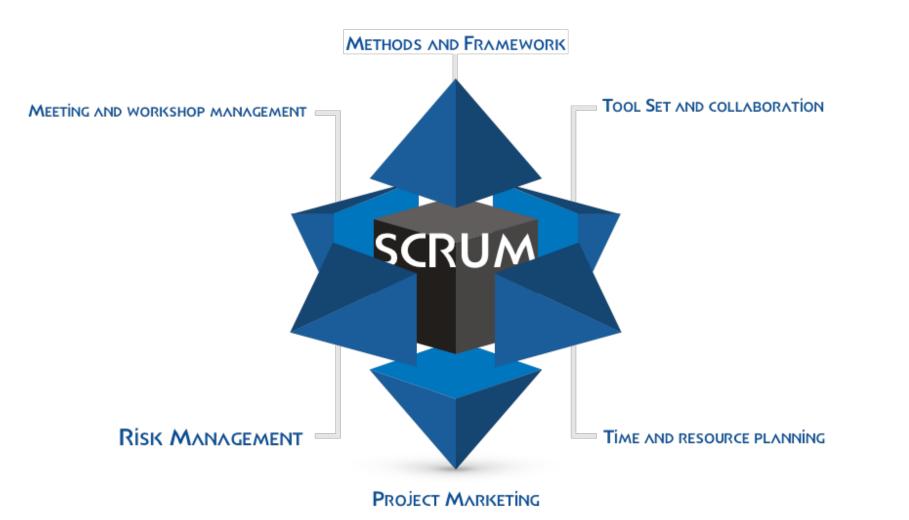
Based on the data and information collected, we define a strategy together with our customers



PROJECT METHODOLOGY TRAINING (STEP 7)



Detailed training of the future project team in Project Management and SCRUM



PROJECT PLAN CREATION (STEP 8)



Based on the knowledge gathered and analysed in previous steps, we provide a detailed project activities and resources (costs) plan

	own > Entry										9) (8) X 7 E 4
Traits	WBS Code	Title		er WK 49, 2 December 1 2 3 4 5 6 7 8			WK 52, 23 December V 2 23 24 25 26 27 28 29 30		WK 2, 6 January 6 7 8 9 10 11 12	WK 3, 13 January 13 14 15 16 17 18	WK 4, 20 January 19 20 21 22 23 24 25 26	WK 5, 27 January 27 28 29 30 31 1	WK 6, 3 February 2 3 4 5 6 7 8
• ≥ ⊙∉	2 0	▼ 8-Steps - CSOB proposal	2 Dec 2019	1									
10	1	▼ Project Execution	2 Dec 2019										_
2	1	Meeting with Clients Stakeholders (kick-off inputs)	1 hour 2 Dec 2019	s) 5.F.									
3	2	Meeting with the executive team (status quo)	2h 2 Dec 2019)	S.F.									
4	3	Creating the final project plan adjustments	5h 2 Dec 2019	S G-S.F.									
5	24	Project Kick-Off with the whole team	1 day 5 Dec 2019	e whole team									
3	4	Preparation done	5 Dec 2019	reparation done -05/12/20	019								
7	5	▼ Step 1: Know-How transfer	9 Dec 2019	Step 1: Know-How transfer									
3	1	Planning and organising the training	1 day 9 Dec 2019	anning and organising the training	S.F.; K.T.								
- 9	6	Step 1 closed	11 Dec 2019		p 1 closed + 11/12/2019 -	_							
0	7	▼ Step 2: IVA and DFD	17 Dec 2019		Step 2: IVA and DF			 _					
1	1	IVA workshop with stakeholders	1 day 17 Dec 2019		IVA workshop with stakeho	Iders - S.F.: K.T.							
2	2	Generating the IVA outputs	4 days 19 Dec 2019			he IVA outputs		S.E.					
- 3⊙	1.8.3	Creating the Data Flow Diagram	1 day 3 Jan 2020				Creating the Data Flow	Diagram - S.F.					
4	8	Step 2 closed	3 Jan 2020					ep 2 closed -03/01/2	020				
5	9	▼ Step 3: 360-Degree Assessment	7 Jan 2020					: 360-Degree Assessment					
30	1.10.1	Preparing all P3 specific Questionnaires for the											
		interviews					Preparing all P3 specific Q	uestionnaires for the intervi	 - S.F				
7	1.10.2	Interviews Day 1	1 day 14 Jan 2020						Interviews Day 1	S.F.			
З	1.10.3	Interviews Day 2	1 day 15 Jan 2020						Interviews D	ay 2 🔸 💼 S.F.			
9	1.10.4	Interviews Day 3	1 day 16 Jan 2020						Intervie	ws Day 3 🕞 🎫 S.F.			
D	2	Preparing the assessment results	1 day 17 Jan 2020						Preparing the asses	sment results	3.F.		
1	10	Step 3 closed	17 Jan 2020							Step 3 closed ++++++++++++++++++++++++++++++++++++	/01/2020		
2	11	Step 4: BPMNs and SBP	20 Jan 2020							Step 4: BPMNs and SBF			
3	1.12.1	BPD creation Day 1	1 day 20 Jan 2020							BPD creation Day	1 📕 S.F.		
4	1.12.2	BPD creation Day 2	1 day 21 Jan 2020							BPD creation Da	ay 2 🕞 S.F.		
5	1.12.3	BPD creation Day 3	1 day 22 Jan 2020							BPD creation	on Day 3 🕞 S.F.		
6	1.12.4	BPD creation Day 4	1 day 23 Jan 2020							BPD or	reation Day 4 - S.F.		
7	1.12.5	BPD creation Day 5	1 day 24 Jan 2020							BF	PD creation Day 5 - S.F.		
3	2	Creating the final BPMNs (as-is)	1 day 27 Jan 2020							c	Creating the final BPMNs (as-is)	S.F.	
Э	12	Step 4 closed	27 Jan 2020								Step 4 closed	27/01/2020	
D	13	▼ Step 5: Needs Assessment	28 Jan 2020								Step 5: Needs Assessmen		
1	1	Creating the NA-Document	1 day 28 Jan 2020								Creating the NA-Docur	ent 🔲 S.F.	
2	14	Step 5 closed	29 Jan 2020								Step	5 closed - 29/01/20	20
3	15	Step 6: Strategy and Roadmap	30 Jan 2020								Step 6: Strategy and	loadmap	
4	1	Strategy map and product roadmap creation	2 days 30 Jan 2020								Strategy map and product road	nap creation	S.F.
5	16	Step 6 closed	31 Jan 2020									Step 6 closed	1/01/2020
5	17	Step 7: Project Management Training	4 Feb 2020								Step	7: Project Management Train	ing 🗣 🖚 👘
7	1	Executing the training	1 day 4 Feb 2020									Executing the t	
3	18	Step 7 closed	4 Feb 2020									Step 7	closed
Ð	19	Step 8: Project planning and Initiation prep	6 Feb 2020									Step 8: Project planning and	i Initiation prep
D	1	Creating all project relevant plannings	2 days 6 Feb 2020									Creating all project rel	levant plannings
1	20	Step 8 closed	7 Feb 2020										Step 8 closed
2	21	Project Competion	10 Feb 2020										Project Compe
3	1	finalise and send all documents to client	3 days 10 Feb 2020									finalise	e and send all documents to
4	2	Result presentation preparation	1 day 13 Feb 2020										Result presetna
5	3	Client Presetnation	1 day 14 Feb 2020										
3	22	Project closed	14 Feb 2020										

LIST OF DELIVERABLES



Customized documents handed over at the end of the **8STEPS** process constitute detailed blueprint for the success of your strategic project

- Training materials
- □ IVA and conclusive outline based on the IVA
- Data flow-Diagrams
- Business Process Models based on BPMNs
- Service Blueprints (based on the given foundation)
- Nassi-Shneiderman diagrams (based on the given foundation)
- □ 360-degree assessment results
- Needs-Assessment documentation (effort estimate)
- Strategy map
- Product development roadmap (depending on the future project type)
- Project and Resource plan
- Weekly project reports
- □ Final Result-Presentation



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